



Global Ports  
Investments PLC

# 2020 Interim Results Presentation

19 August 2020

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## Reference to accounts and operational information

Unless stated otherwise all financial information in this presentation is extracted from the Interim condensed consolidated financial information (unaudited) for the six month period ended 30 June 2020 which are prepared in accordance with International Financial Reporting Standards ("IFRS") adopted by the European Union ("EU") applicable to interim financial reporting (International Accounting Standard 34 "Interim Financial Reporting").

The Global Ports Group's Interim condensed consolidated financial information (unaudited) for the six month period ended 30 June 2020 is available at the Global Ports Group's corporate website ([www.globalports.com](http://www.globalports.com)).

The financial information is presented in US dollars, which is also the functional currency of the Company and certain other entities in the Group. The functional currency of the Group's operating companies for the periods under review was (a) for the Russian Ports segment, the Russian Rouble, (b) for the Finnish Ports segment, the Euro.

Information (including non-IFRS financial measures) requiring additional explanation or defining is marked with initial capital letters and the explanations or definitions are provided at the end of this presentation.

Certain financial information is derived from the management accounts.

Rounding adjustments have been made in calculating some of the financial and operational information included in this presentation. As a result, numerical figures shown as totals in some tables may not be exact arithmetic aggregations of the figures that precede them.

Market data used in this presentation, as well as certain statistics, including statistics in respect of market growth, volumes of third parties and market share, have been extracted from official and industry sources and other third-party sources, such as the Association of Sea Commercial Ports ("ASOP") the Central Bank of the Russian Federation and the Russian Federal State Statistics Service, among others.

# Undisputed market leader

No. 1 container terminal operator<sup>1</sup> in Russia

**Strong performance in the 1H 2020 despite challenging environment**

**+8.4%**

Growth in marine container throughput

**+11.9%**

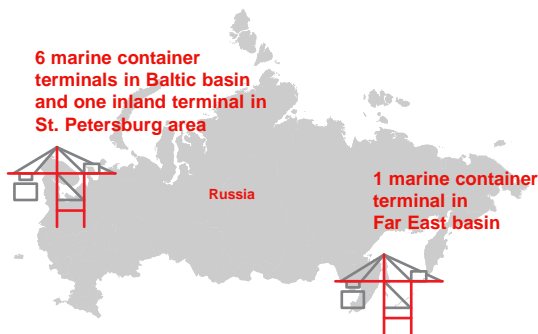
Growth in marine bulk throughput

**USD 69.4 mln**

Free Cash Flow

**USD 71.2 mln**

Decrease in Net Debt



**Unique asset base:**

- **7** marine container and multipurpose terminals in Russia and Finland
- The only player with network of terminals in key container gateways
- 323 ha of land and 5 km of quay wall



**Attractive Russian market dynamics**

- Container market growth underpinned by healthy full export growth of 102% during 1H 2013-1H 2020
- Increasing client demand for well equipped terminals and tailored service
- Low containerization level in Russia



**Unique partnership of strategic shareholders: global leader and strong local player**

- APM Terminals and Delo Group each with 30.75% of total share capital
- APM Terminals operate a global terminal network of 21,000 professionals with 74 operating port facilities
- Delo Group is one of the largest transportation and port operators in Russia



**Strong corporate governance**

- 3 out of 11 Board members are experienced INEDs
- Key committees chaired by INEDs, clear governance policies and guidelines
- GDR listed on the Main Market of the LSE (free-float of 20.5%)



<sup>1</sup> In terms of container throughput and container handling capacity, based on ASOP data for 1H 2020

## 1H20: Strong strategic progress despite COVID-19

**+8.4%**

Consolidated marine  
container throughput vs

**-2.4%**

Russian container market<sup>1</sup>

**Increase in market share,  
significantly outperforming the  
market**

- More resilient market down only 2.4%, despite global and local lockdown
- Global Ports' container throughput up 8.4%
- Outperformed the market in both full export and full import and in both North West and Far East maritime basins

USD **184.4** mln

Consolidated Revenue,  
up 1.8% y-o-y

USD **164.1** mln

Like-for-like revenue  
down 8.4% y-o-y

**USD revenue per unit under  
pressure from RUB depreciation,  
change in cargo mix and  
COVID-19**

- Like-for-like<sup>2</sup> Container Revenue decreased 3.2%, as Revenue per TEU negatively impacted by RUB depreciation, change in cargo mix and measures to support clients
- Like-for-like<sup>2</sup> non-container revenue down by 21.5% y-o-y due to discount provided in 2H 2019 and RUB depreciation

USD **104.9** mln

Adjusted EBITDA

**-5.0%**

Like-for-Like  
Operating cash Costs

**Strong cost control**

- Strong costs control: Like-for-like<sup>(3)</sup> Operating Cash Costs decreased 5.0% despite healthy throughput growth
- Adjusted EBITDA down 9.6% to USD 104.9 million
- Like-for-like Adjusted EBITDA Margin of 63.9%

USD **69.4** mln

Free Cash Flow

USD **71.2** million

Decrease in Net Debt

**Healthy cash flow generation  
leading to further  
deleveraging**

- Free Cash Flow of USD 69.4 million, decrease of 6.7%
- Net Debt declined by USD 71.2 million
- Net Debt to LTM Adjusted EBITDA decreased to 3.1x

<sup>1</sup> Source: company estimates based on market data by ASOP.

<sup>2</sup> As a result of the new terms of certain sales agreement, in 1H 2020 VSC acted as a principal vs as an agent at the beginning of 2019: previously the net result of revenue from transportation services and associated cost was included in the consolidated revenue. Since the middle of 1H 2019 full revenue and associated costs have been recognized in consolidated revenue and transportation expenses accordingly. This Adjusted EBITDA neutral change resulted in additional USD 20.4 million to consolidated revenue (USD 2.2 million in the first half of 2019) and USD 20.4 million (USD 2.2 million in the first half of 2019) to cost of sales in the first half of 2020.

<sup>3</sup> Like-for-like is adjusted growth metric calculated on management accounts: cash cost for 1H 2020 and 1H 2019 adjusted for VSC transportation services.

Definitions to the terms starting with the capital letter are provided on the pages 35-36 of the Appendices

## COVID-19 Response: rapid and ongoing, safety first

Swift and comprehensive measures to respond to virus across safety, business and financial stability, performance management



### Protecting employees and communities

- Medical examinations have been reinforced at the terminals and offices
- Only critical employees stay at the terminals and in offices. Restrictions on travelling and external/internal meetings
- Regular preventive measures taken: social distancing, additional disinfection according to the schedule, PPE provided for personnel, improved cleaning
- Staff action plans developed in case an employee notifies of the COVID-19 symptoms. Relevant training conducted with each work shift at the Terminals. Support for those who are infected/may be infected



### Supporting our customers

- Unhindered operational performances 24/7 (quay, yard and gates), to support and protect customers' supply chains in Russia
- Maintain two-way communication with market players and customers, pro-actively informing each other on changes in working modes, business situations, networks designs, container storage requirements and trends through online channels
- Personal protective equipment provided for employees in contact with customers; personnel working on board ships supplied with individual protection means
- Improved commercial and operational flexibility to support customers



### Strengthening online channels

- Maximum digitalisation of documentation and customer integration continued
- Further development of online-solution to decrease necessity of client's presence at the terminal
- All client services have reserved digital channels with Autonomous System
- All employees have ensured access to corporate resources
- A mobile application has been developed to monitor the health status of employees



### Ensuring financial stability and cash preservation

- Pro-active management of costs, receivables and capacity for effective adaptation to crisis and its consequences
- Stress testing of financial performance and liquidity position, revisiting financial plans
- Discipline in spending: strict and careful management of funds

**Results of actions: 24/7 operations, market share gain, healthy Free Cash Flow generation and further deleveraging**



# SECTION #1

Container market: high resilience and continuing progress toward import / export balance

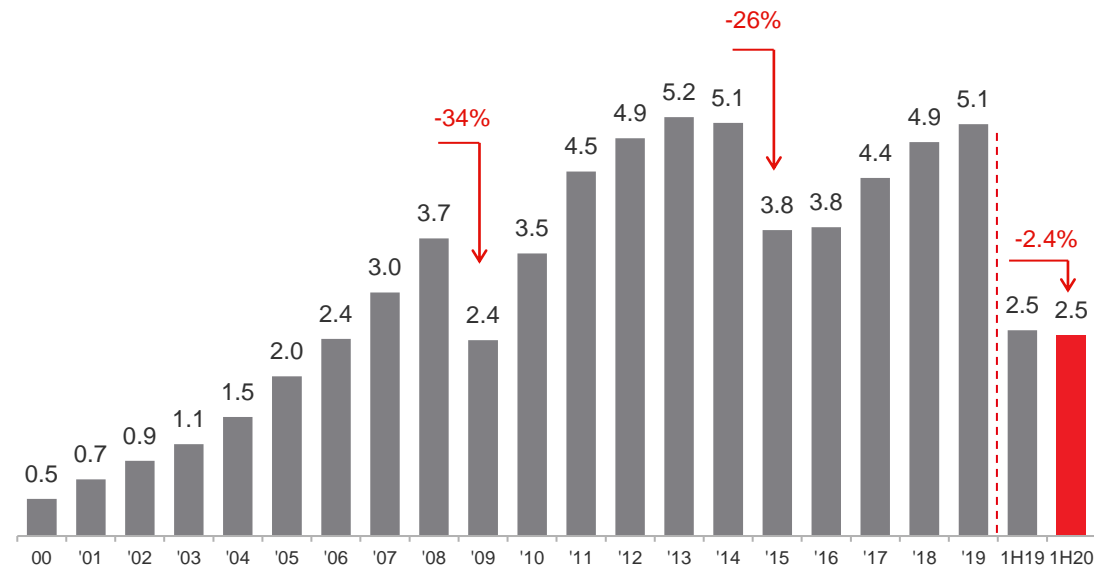
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## Russian container market: resilient performance in COVID-19 uncertainty

- Despite COVID-19 and significant RUB depreciation, market declined by only 2.4% y-o-y
- Market down in the Baltics basin by 9.2% but grew in both South (+2.9%) and Far East (+6.6%)
- The difference in the growth trends per basin are due to:
  - Reduced NW vessel capacity, due to FEA/EUR blank sailings
  - Weakened Ruble, supports Russian inland
- Market fell in July 2020 by 7% y-o-y
- Capacity utilisation of the market over 75%<sup>1</sup>

Russian container market dynamics  
TEU mln



<sup>1</sup> Company estimates throughput based on ASOP. Capacity estimated on companies websites ([www.port-bronka.ru](http://www.port-bronka.ru), [www.deloport.ru](http://www.deloport.ru), [www.terminals.spb.ru](http://www.terminals.spb.ru), [www.nmtp.info](http://www.nmtp.info) and other public available sources). Yard capacity for Group used for calculations.



## Continuing progress towards full import / full export balance

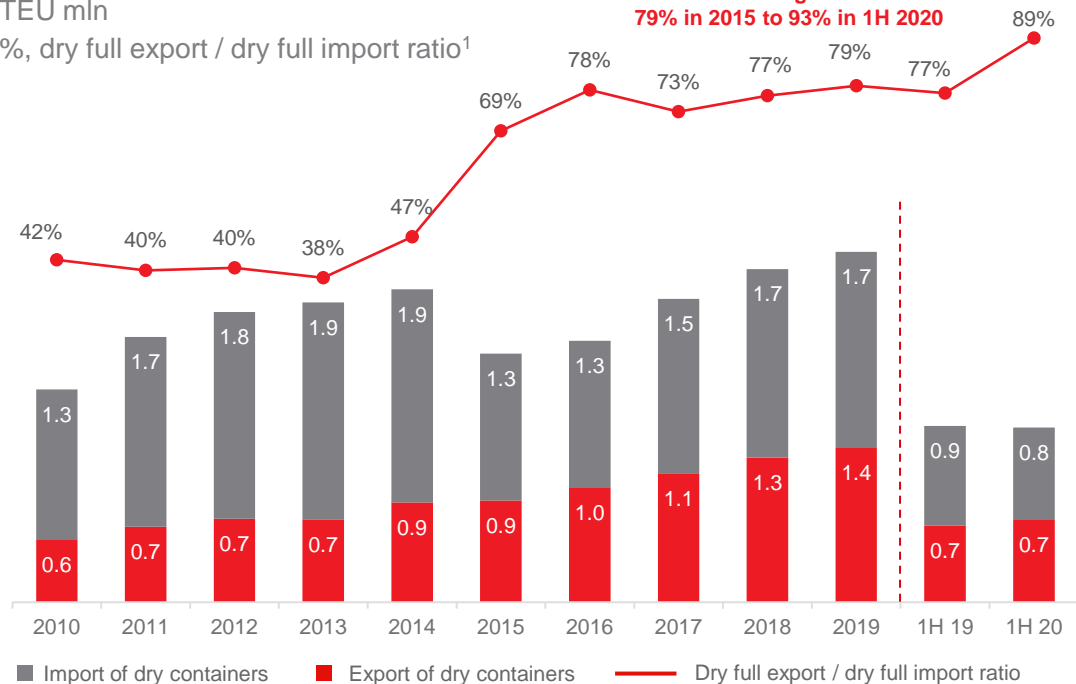
- Strong growth of export and its containerisation drove full container export in 2013-2020 up by 102%
- Dry full export/dry full import reached 89% in 1H 2020
- Growth in both vessel size and full container export continues to drive demand for large well equipped, efficient terminals and withdrawing excess capacity from the market
- Terminals without sufficient equipment, infrastructure and railway capacity are losing market share

### Dry import / export gap narrowing in Russian container market

TEU mln

%, dry full export / dry full import ratio<sup>1</sup>

Share of top-3 players<sup>2</sup> in Big Port of Saint-Petersburg increased from 79% in 2015 to 93% in 1H 2020



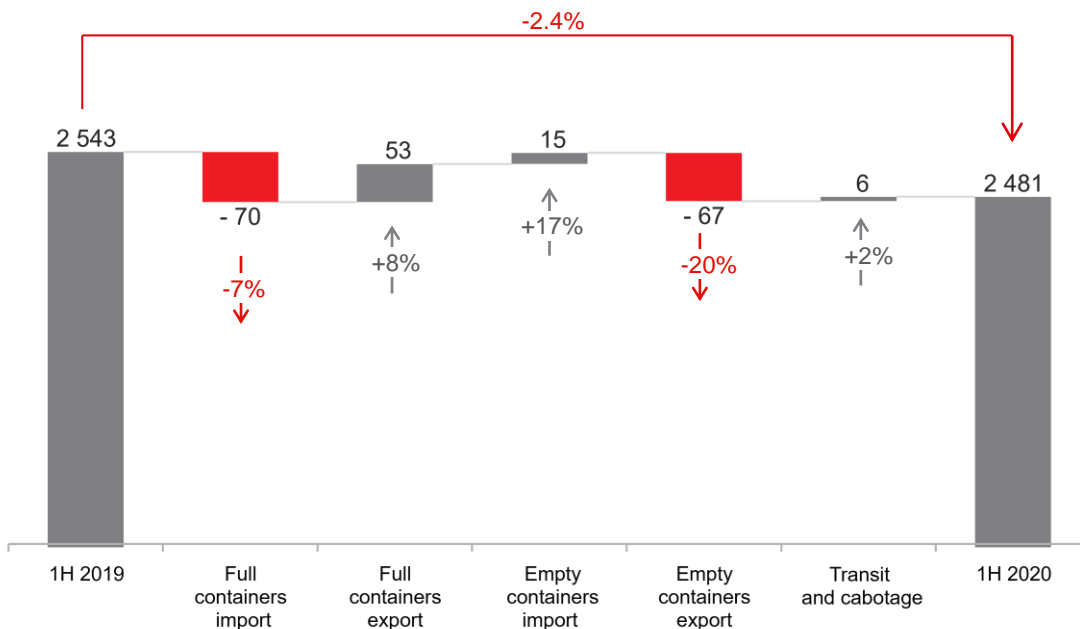
<sup>1</sup> Due to absence of reefer containers statistics before 2017, management estimates dry export and import these years based on assumption of stable share of reefer containers in full containers export and import: 5% and 18% respectively

<sup>2</sup> Two Global Ports terminals (FCT, PLP), Bronka, Container terminal Saint-Petersburg (CTSP)

## Russian container market: export growth continues

- Full container export continued rapid growth of 8% driven by growing export and ongoing containerisation
- Key cargoes driving containerised export growth: timber and timber products, pulp and paper, cellulose, plywood, polymers, non-ferrous metals, fertilisers
- Full container import weakened by 7% on the back of weaker private consumption

**Russian container market dynamics**  
thousand TEU



Source: Company estimates based on market data by ASOP

# **SECTION #2**

**Strong operational  
performance**

**globalports™**

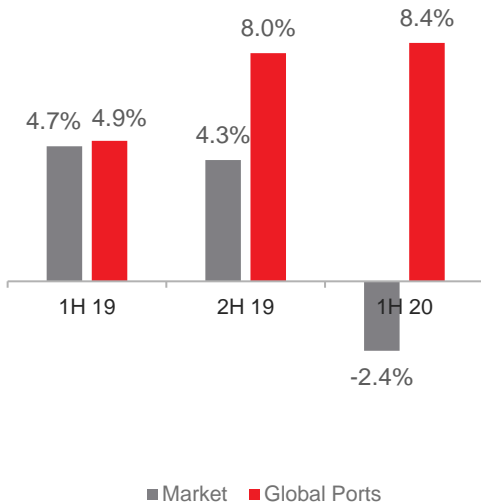


## Group outperformance of market in both export and import and in both maritime basins

- Focus on operational efficiency and increased standards of services drove Global Ports market share growth in 2019-2020
- Market share improvements accelerated in 1H 2020
- Baltics successes replicated in Far East
- Full export handling growth of 25% (market +8%), full import handling declined by 1.1% (market down 7%)
- Share of full exports in consolidated marine throughput increases from 39% in 1H 2019 to 45% in 1H 2020
- Strong performance post reporting date: July 2020 consolidated container throughput increased by 9%

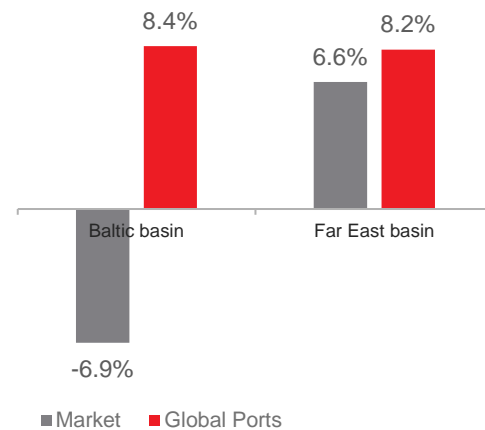
### Global Ports significantly outperformed the market

Global Ports consolidated container throughput vs Russian container market dynamic in 2019 and 1H 2020



### Strong performance in both core basins

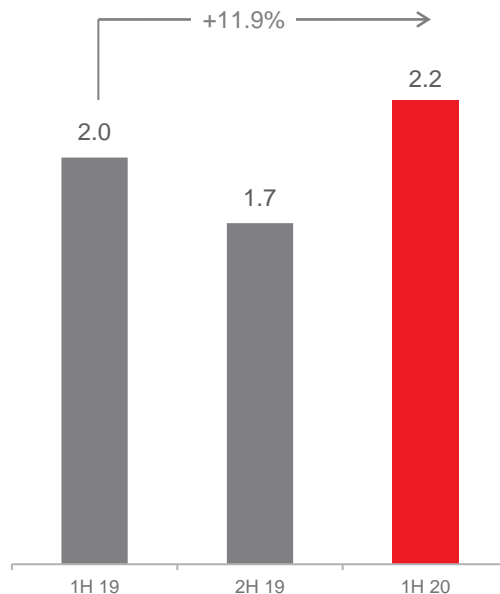
Global Ports and Russian container market dynamic in 1H 2020 by basin



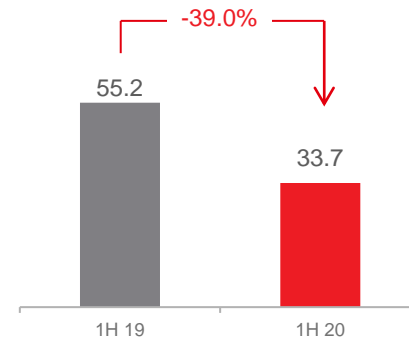
## Non-container business

- Consolidated Marine Bulk Throughput increased by 12% y-o-y, as coal handling at ULCT was in the early ramp-up stage in 1H 2019, resulting in elevated y-o-y growth rates in 1H 2020
- Given depressed global coal prices, the Group provided support to its clients through coal handling discounts in 2H 2019 – 1H 2020
- Cars and other Ro-Ro handling decreased on the back of lower consumer confidence

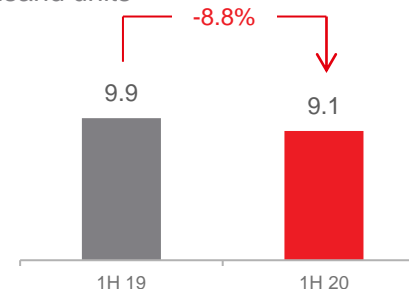
**Consolidated Marine Bulk Throughput**  
mln tonnes



**Cars**  
thousand units



**Ro-ro**  
thousand units





## Delivering quality, innovation and leadership



### Direct focus on clients' needs

- Unified customer service and 24/7 call centers created
- Berth productivity at terminals increased allowing faster servicing of vessel operations
- Average timing for customs inspections and container train dispatches decreased
- Increased and improved gate handling performances



### New services and project launched

- New cross-dock facility opened at PLP in October 2019 reached 100% utilisation in the first months of operations
- Asia-Europe transit via Russia - new multimodal service, offered jointly by Maersk Line (shipping), Modul (railway) and Global Ports terminals (stevedoring) is gaining momentum
- Number of regular container block trains to/from Global Ports terminals in both Baltic Basin and Far East Basin continues to grow
- VSC container yard upgrade finished allowing higher storage capacity



### Digital developments

- Mobile app for clients launched
- New client-oriented website with extended client portal and additional online-services
- Global Ports Group has launched a service for the digital issuance of orders for the loading of export containers at FCT

# SECTION #3

Robust financial  
performance and  
strong cash flow

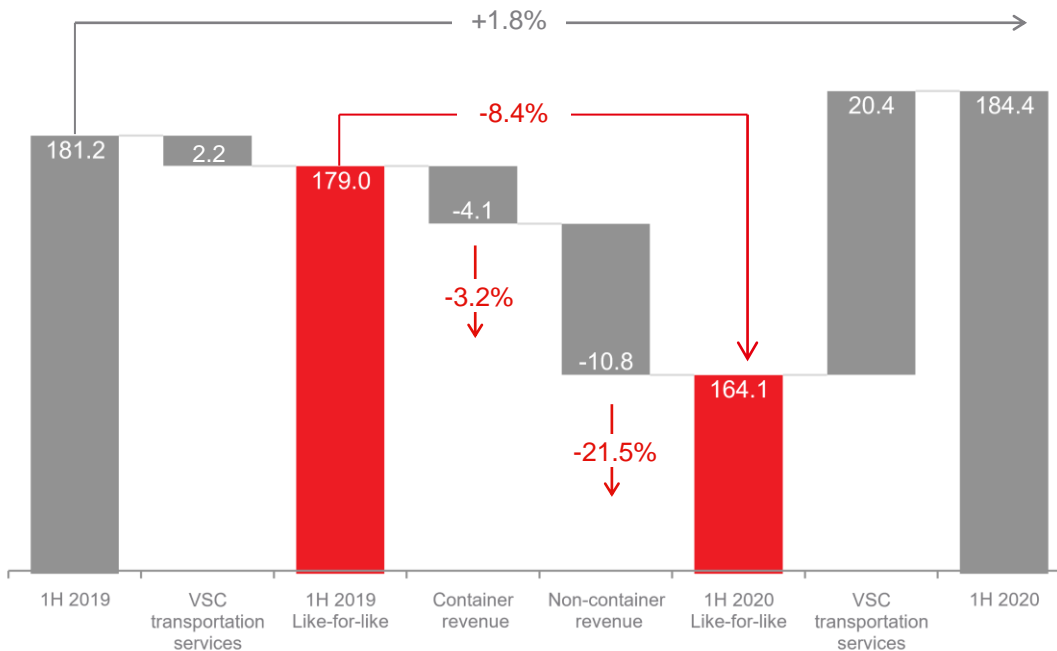
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## Like-for-like<sup>1</sup> revenue

- Like-for-like<sup>1</sup> container revenue decreased by 3.2% as growth in throughput was offset by 11% decline in like-for-like Revenue per TEU.
- Like-for-like revenue per TEU declined due to:
  - growing share of full export vs full import
  - RUB depreciation
  - temporary measures to support clients

Revenue  
USD mln

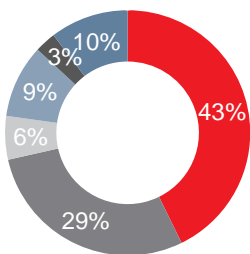


<sup>1</sup> As a result of new terms of certain sales agreement, in 2020 VSC acted as a principal vs as an agent in the beginning of 2019: previously the net result of revenue from transportation services and associated cost was included in the consolidated revenue, since the middle of 1H 2019 full revenue and associated cost have been recognized in consolidated revenue and transportation expenses accordingly.



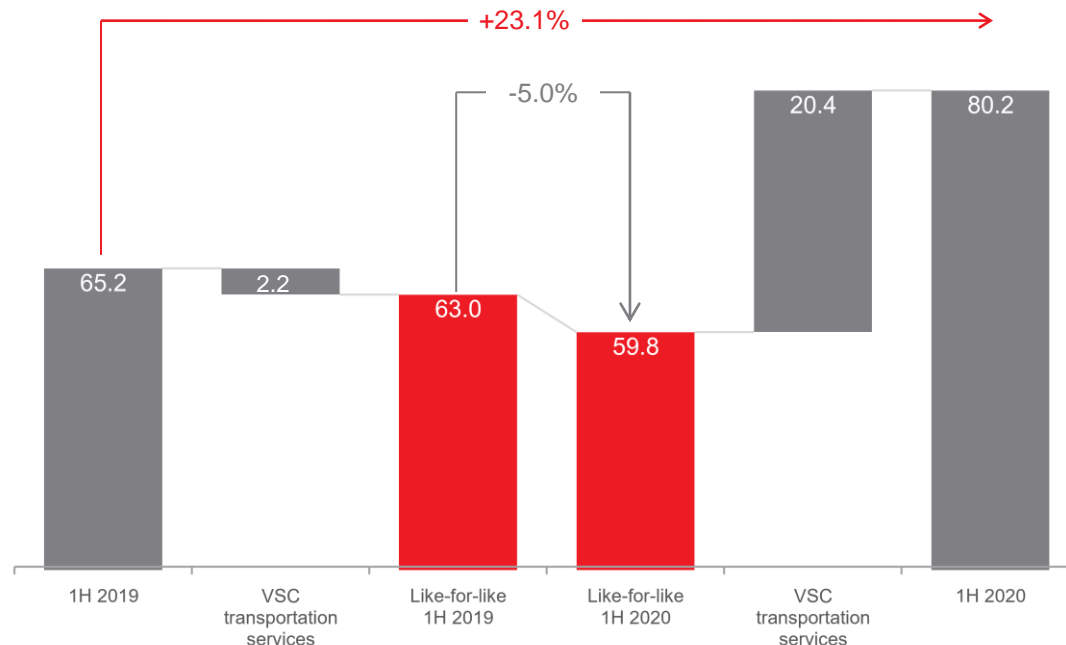
## Strong cost control discipline continues

- Group maintains strict cost control
- Like-for-Like<sup>1</sup> Operating Cash Costs decreased 5.0% despite healthy growth in throughput



- Staff costs
- Fuel, electricity and gas
- Repair and maintenance
- Transportation expenses
- Purchased services
- Other expenses

### Operating Cash Costs USD mln



<sup>1</sup> As a result of new terms of certain sales agreement, in 2020 VSC acted as a principal vs as an agent in the beginning of 2019: previously the net result of revenue from transportation services and associated cost was included in the consolidated revenue, since the middle of 1H 2019 full revenue and associated cost have been recognized in consolidated revenue and transportation expenses accordingly.

## 1H 2020: Negative impact of COVID-19 turmoil on Adjusted EBITDA and FCF successfully mitigated

- High like-for-like Adjusted EBITDA Margin maintained at 63.9%
- Impact of COVID-19 on financial result substantially softened due to
  - Strict cost control
  - Successful commercial activities
  - Additional cost cutting measures
- Strong FCF of USD 69.4 million generated

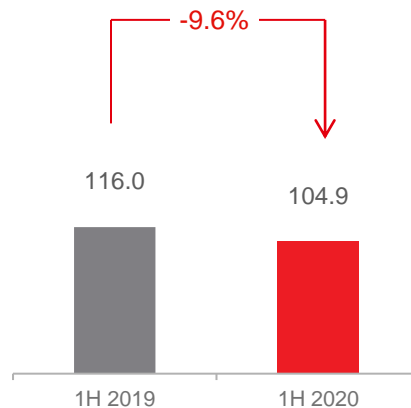
### Adjusted EBITDA USD mln

**64.8%**

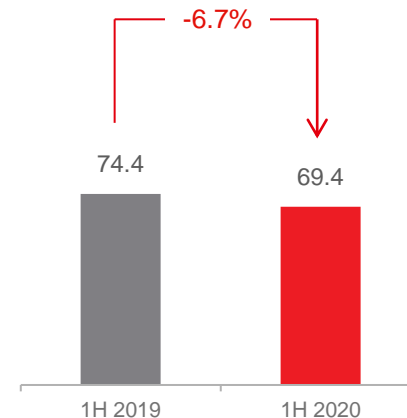
Like-for-like  
Adjusted EBITDA  
Margin

**63.9%**

Like-for-like  
Adjusted EBITDA  
Margin



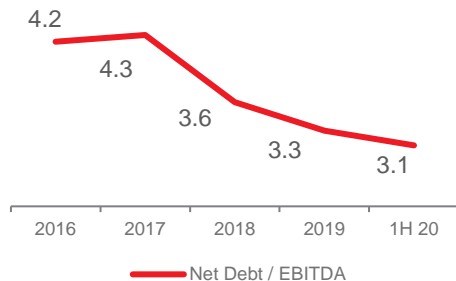
### Free Cash Flow generation USD mln



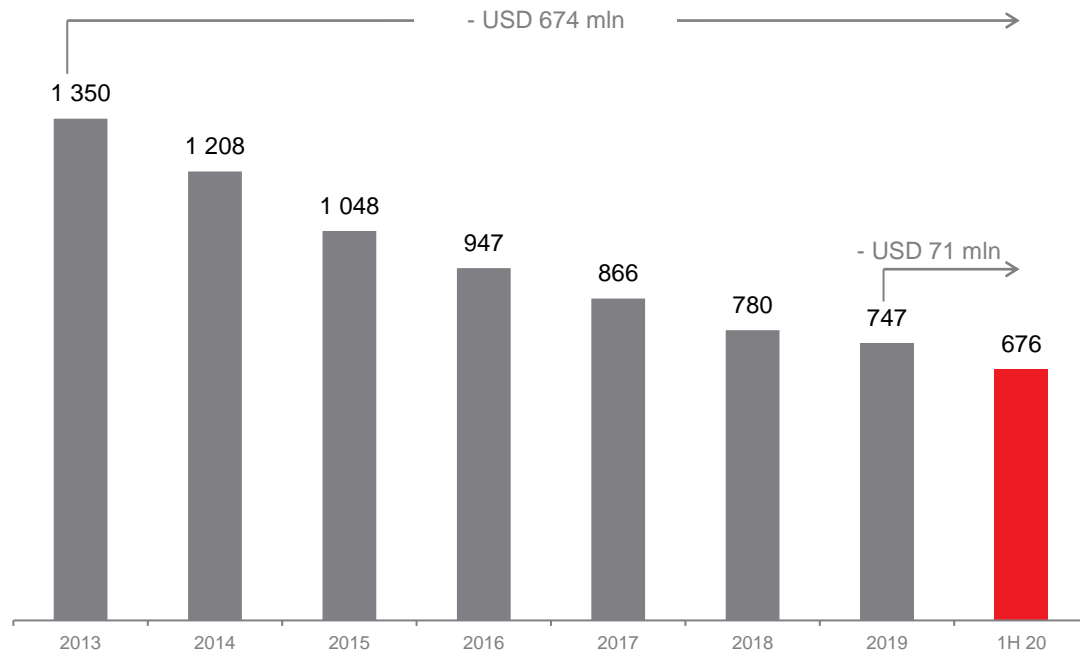


## Continued deleveraging leads to strengthening credit profile

- Net Debt decreased by USD 71.2 million in 1H 2020
- Since 2013:
  - Total Debt reduced by USD 638 million
  - Net Debt declined by USD 674 million
- In 1H 2020 Fitch Ratings and Expert RA affirmed credit ratings of the Group financial instruments at BB+, outlook stable, and ruA+ level respectively



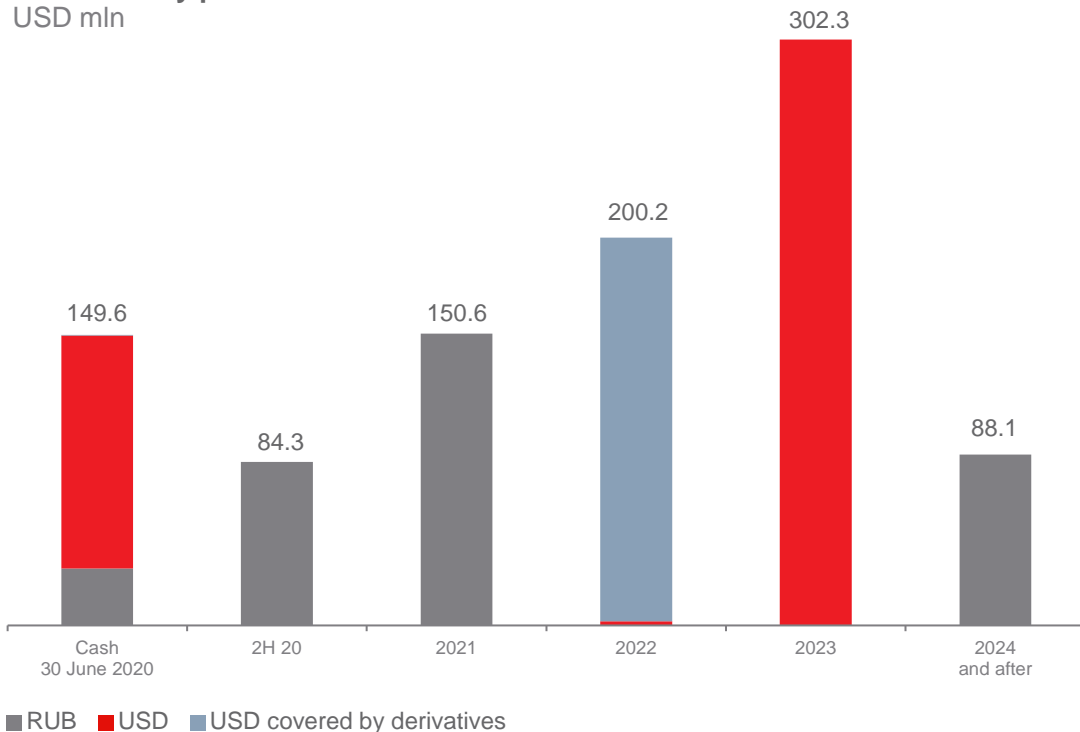
### Consistent Net Debt reduction USD mln



## Strong liquidity position; crucial in times of uncertainty

- Cash balance of USD 149.6 million exceeds scheduled debt maturity for 2H 2020
- Vast majority of debt maturing in the next 3 years either RUB nominated or hedged into local currency
- 2022 and 2023 notes for the total face value of around USD 10 million purchased in 1H 2020
- As a result of measures taken to mitigate FX risk share of unhedged USD debt reduced from 74% in 2018 to 37% in 1H 2020

Debt maturity profile  
USD mln



## Industry outlook and Group strategic focus



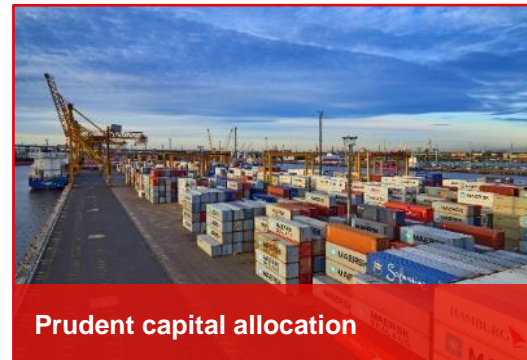
### Industry outlook and future opportunities

- Long-term potential of Russian container market remains in place, especially in containerised export
- Although we see growing resilience of container market, short term volatility and challenging environment is expected



### Global Ports strategic priorities

- Our business model tested in harsh environment and proved its resilience
- Strategic focus and priority on container segment, with opportunistic approach to non-container cargo
- Drive tangible efficiencies and improvements in our offered customer services
- Maintain strict cost control



### Prudent capital allocation

- Use strong Free Cash Flow for further deleveraging
- Disciplined CAPEX approach



# APPENDIX #1

## Global Ports Group Additional information

**globalports**<sup>TM</sup>



## Strong positions in key basins

### Baltic Basin

**49% of Russia's container traffic**

The Group's container and multipurpose terminals in the Baltic Sea Basin offer direct access to the most populous and economically developed regions of the European part of Russia including Moscow and St. Petersburg.



Cargo from  
the Americas



St. Petersburg  
Moscow

Black Sea Basin  
17% of Russia's  
container traffic

Nakhodka

Shanghai

Cargo from  
the Americas



### Far East Basin

**31% of Russia's container traffic**

The Group's container terminal in the Far East Basin is located in an ice-free harbour with deep-water access and a direct link to the Trans-Siberian railway.

Source: company estimates based on market data by ASOP.



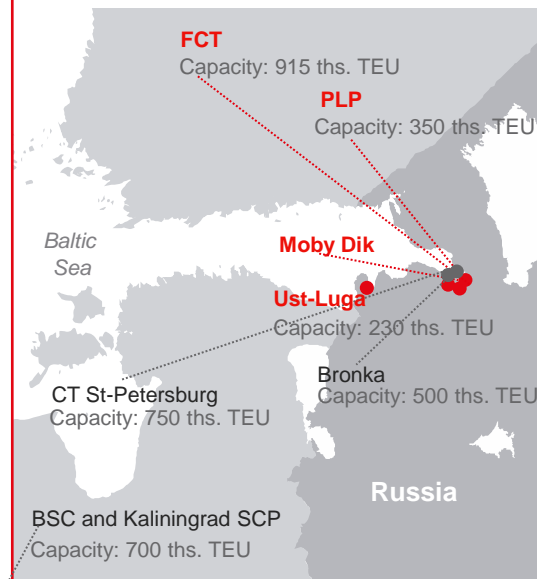
## Excellent container and multipurpose terminals in key gateways

### BALTIC BASIN



**49%**

Baltic basin share of Russia's marine container traffic

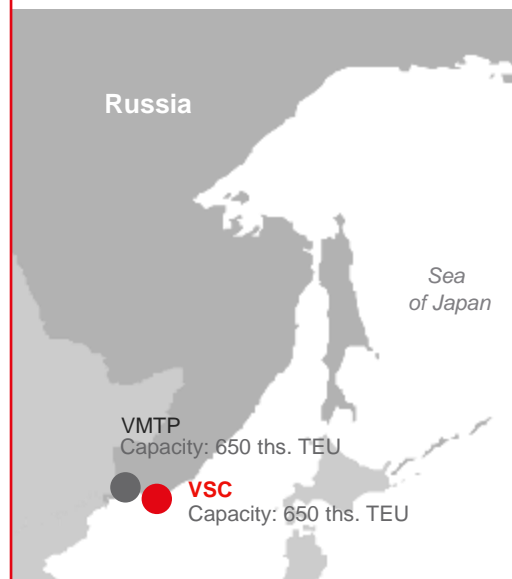


### FAR EAST BASIN



**31%**

Far East share of Russia's marine container traffic

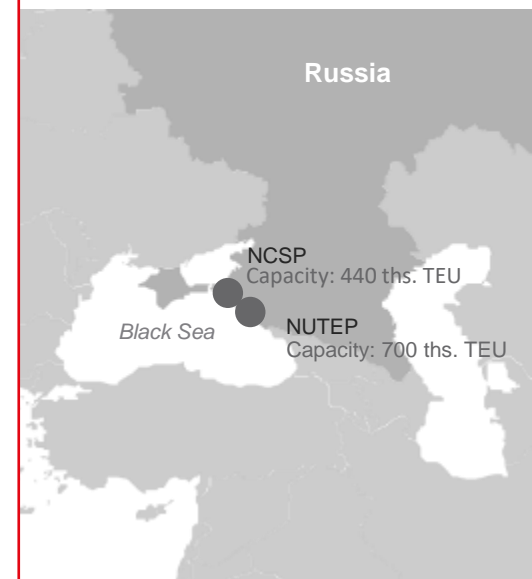


### BLACK SEA BASIN



**17%**

Black sea basin share of Russia's marine container traffic



Source: company estimates based on market data by ASOP.

## ESG

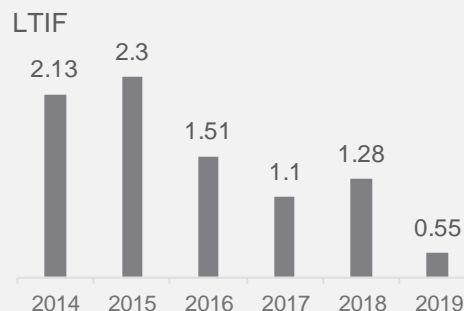
### Environmental

- In 2019 MSCI assigned to Global Ports ESG rating on BBB level
- In 2020 Sustainalytics estimated Global Ports risk of material financial impacts driven by ESG factors at medium level
- Total RUB 100.8 million spent in 2019 on various environment protective measures at our terminals, mainly at VSC and ULCT



### Social

- While our LTIF for 2019 is the lowest on record for GPI, we unfortunately suffered a fatality at PLP
- Last year, we have strengthened our focus on hierarchy of controls to reduce risks across our processes
- Total RUB 37 million<sup>1</sup> spent in 2019 on charity and to support communities where we operate



### Governance

- As step towards further improvement of the governance at all levels number of directors on the Board was reduced to 11
- Share of INEDs in the board increased from 3/15 to 3/11
- Strategy committee has been formed in 2019 for faster strategic planning process and enhanced oversight over strategy execution

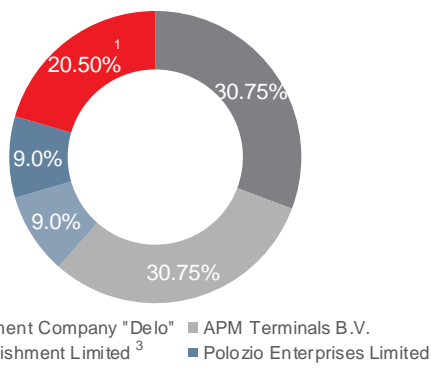
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<sup>1</sup> Equivalent of 0.6 USD million

Definitions to the terms starting with the capital letter are provided on the pages 35-36 of the Appendices

## Partnership of APM Terminals and Delo Group: unmatched combination on Russian market

- Combination of global expertise and local knowledge to strengthen the value proposition for clients
- Benefits for Global Ports
  - Access to world best practices in terminal operation; very strong safety culture, offer joint solutions and develop new services
  - Access to APM Terminals' scale: framework agreements with the main suppliers, management development programs, etc.
  - Access to Delo Group' deep local knowledge



<sup>1</sup> As of August 2020

<sup>2</sup> Converted from Russian Rubles at 2019 average USD/RUB exchange rate (64.6 RUB per USD)

<sup>3</sup> Ilirinio Establishment Limited and Polozio Enterprises Limited (former owners of NCC Group) each own 9% of the share capital of Global Ports.

### Rationale of the partnership: joining forces of leading international and regional players



APM Terminals is a leading international container terminal operating company headquartered in The Hague, Netherlands.

- Global terminal network of 21,000 professionals with 74 operating port facilities.
- Revenue of USD 3.2 bn and EBITDA of USD 0.9 bn in FY2019
- A.P. Møller - Mærsk A/S rated by S&P and Moody's: BBB/Baa3 respectively



Delo Group is one of the largest transportation and port operators in Russia

- 100% of DeloPorts:
  - 2 port terminals (NUTEP, KSK)
  - Revenue of USD 152.2 million and EBITDA of USD 104.5 mln in 2019<sup>2</sup>
  - S&P and Fitch: B+/B+ respectively
- 100% of TransContainer:
  - 41 railway container terminals
  - Revenue of USD 1331.8 million and EBITDA of USD 308.9 mln in 2019
  - Moody's and Fitch: Ba3/B+ respectively
- 100% of the intermodal operator Ruscon
- 30.75% of Global Ports

# Delo Group – is one of the largest transportation and port operators in Russia<sup>1</sup>

Key assets of Delo Group (established in 1993) include:

- 100% owned DeloPorts that consolidates marine container and grain terminals in the port of Novorossiysk (Azov and Black Sea basin) and a service company that operates own tugboat fleet. DeloPorts rated by S&P and Fitch: B+/B+ respectively, Expert RA rating is on ruA level.
- 100% owned TransContainer, the largest Russian intermodal container operator, owner of inland terminals, containers and flatcars. TransContainer rated by Moody's and Fitch: Ba3/B+ respectively, Expert RA rating is on ruAA- level
- 100% owned intermodal operator Ruscon, owner of trucks, inland terminals, customs and storage facilities.

## Main operating and financial indicators for TransContainer

	Unit	2019
No. of railway container terminals	#	41
No. of flatcars	#	31 660
No. of ISO containers	#	85 699
	Unit	2019
Revenue <sup>2</sup>	mln USD	1 331.8
EBITDA <sup>2</sup>	mln USD	308.9
Net debt/EBITDA <sup>2</sup>	x	0.8

## Main operating and financial indicators for DeloPorts

	Unit	2019
No. of marine terminals	#	2
Container throughput/capacity	kTEU	375/700 <sup>2</sup>
Grain throughput/capacity	mln ton	3.6/6
	Unit	2019
Revenue <sup>3</sup>	mln USD	151.8
EBITDA <sup>3</sup>	mln USD	104.3
Net debt/EBITDA <sup>3</sup>	x	3.4

<sup>1</sup> Source: [www.delo-group.com](http://www.delo-group.com)

<sup>2</sup> Source: [www.trcont.com](http://www.trcont.com)

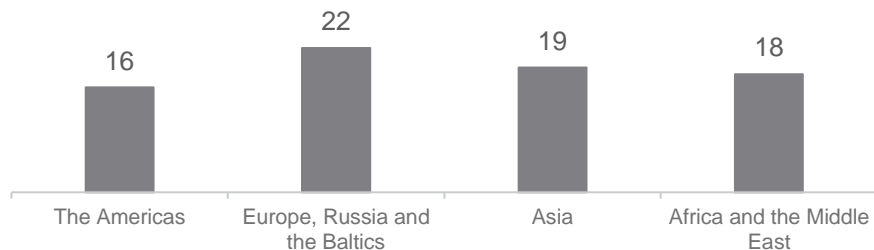
<sup>3</sup> Source: [www.deloports.com](http://www.deloports.com)



## APM Terminals - member of A.P. Moller-Maersk A/S

- APM Terminals operate a global terminal network of 21,000 professionals with 74 operating port facilities.
- Containers handled in 2019 exceeds 40 mln TEU

### Diversified Global Portfolio 2020



### Main financial indicators for Terminals

	Unit	2019
Number of marine terminals	#	74
Revenue	billion USD	3.2
EBITDA	billion USD	0.9
EBITDA Margin	%	28

Source: <https://www.apmterminals.com> and A.P. Moller –Maersk annual report 2019

Definitions to the terms starting with the capital letter are provided on the page



Lifting Global Trade.

# APM TERMINALS







# APPENDIX #2

## Selected operational and financial information

**globalports**<sup>TM</sup>

## Selected operational information for 1H 2020

Gross throughput	1H 2019	1H 2020
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### Russian Ports segment

Containerised cargo (thousand TEUs)		
FCT	320	322
PLP	168	213
VSC	197	213
ULCT	29	27
<b>Consolidated Marine Container Throughput</b>	<b>714</b>	<b>774</b>
Moby Dik	11	0
Yanino	62	46
<b>Russian Ports segment</b>	<b>787</b>	<b>820</b>
Non-containerised cargo		
Ro-ro (thousand units)	9.9	9.1
Cars (thousand units)	55.2	33.7
Bulk cargo (thousand tonnes)	1 963	2 197

### Finnish Ports segment

Containerised cargo (thousand TEUs)	56	51
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Capacity (end of the period)	1H 2020
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### Russian Ports segment

Containerised cargo (thousand TEUs)	
FCT	915
PLP	350
VSC	650
ULCT	235
<b>Consolidated Marine Container Throughput</b>	<b>2 150</b>
Moby Dik	275
Yanino	200
<b>Russian Ports segment</b>	<b>2 625</b>

### Finnish Ports segment

Containerised cargo (thousand TEUs)	420
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## Summary Income Statement

USD million	1H 2019	1H 2020
Revenue	181.2	184.4
Cost of sales	(70.8)	(89.9)
Gross profit	110.5	94.5
Administrative, selling and marketing expenses	(19.1)	(15.0)
Other income	-	0.7
Share of profit/(loss) of joint ventures	2.9	(1.4)
Other gains/(losses) - net	(34.6)	(0.0)
<b>Operating profit/(loss)</b>	<b>59.6</b>	<b>78.7</b>
Finance income/(costs) - net	(3.9)	(49.7)
<b>Profit/(loss) before income tax</b>	<b>55.8</b>	<b>29.1</b>
Income tax expense	(19.5)	(5.2)
<b>Profit/(loss) for the period</b>	<b>36.2</b>	<b>23.8</b>
Profit/(loss) attributable to:		
Owners of the Company	35.5	22.9
Non-controlling interest	0.7	1.0
<b>Adjusted EBITDA</b>	<b>116.0</b>	<b>104.9</b>
<b>Adjusted EBITDA Margin</b>	<b>64.0%</b>	<b>56.9%</b>

## Summary Balance Sheet

USD million	31-Dec-19	30-Jun-20
PP&E (incl. prepayments)	505.2	440.5
Right-of-use assets	639.7	561.1
Intangible assets	14.0	12.5
Other non-current assets	106.4	100.1
Cash and equivalents	124.4	149.6
Other current assets	64.7	71.9
<b>Total assets</b>	<b>1 454.3</b>	<b>1 335.9</b>
Equity attributable to the owners of the Company	379.0	343.4
Minority interest	17.1	16.1
LT borrowings	738.1	562.0
LT Lease liabilities	33.0	29.5
LT Derivative financial instruments	8.8	-
Other non-current liabilities	144.3	126.2
ST borrowings	99.1	232.6
ST Lease liabilities	1.2	1.4
ST Derivative financial instruments	0.3	-
Other current liabilities	33.3	24.7
<b>Total equity and liabilities</b>	<b>1 454.3</b>	<b>1 335.9</b>

## Summary Cash Flow Statement

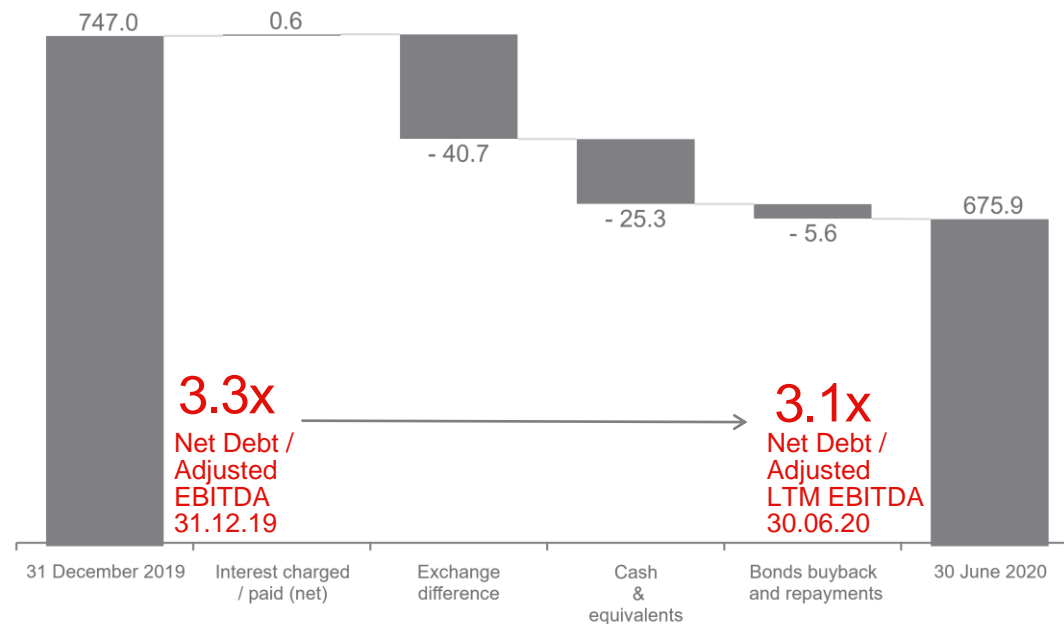
USD million	1H 2019	1H 2020
Cash generated from operations	98.1	83.6
Tax paid	(18.0)	(2.7)
<b>Net cash from operating activities</b>	<b>80.1</b>	<b>81.0</b>
<b>Cash flow from investing activities</b>		
Purchases of intangible assets	(0.2)	(0.3)
Purchases of property, plant and equipment	(5.7)	(11.5)
Proceeds from sale of property, plant and equipment	0.2	0.3
Disposal of assets classified as held for sale	11.8	-
Interest received	0.8	0.5
<b>Net cash from/(used in) investing activities</b>	<b>7.0</b>	<b>(11.1)</b>
<b>Cash flow from financing activities</b>		
Net cash outflows from borrowings and leases, proceeds from borrowings	(2.4)	(7.3)
Interest paid and proceeds from derivative financial instruments and settlement of derivatives	(38.1)	(36.0)
<b>Net cash from/(used in) financing activities</b>	<b>(40.4)</b>	<b>(43.3)</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>46.7</b>	<b>26.5</b>
Cash and cash equivalents at beginning of the period	91.6	124.4
Exchange gains/(losses) on cash and cash equivalents	1.1	(1.3)
<b>Cash and cash equivalents at end of the period</b>	<b>139.4</b>	<b>149.6</b>
<b>Free Cash Flow</b>	<b>74.4</b>	<b>69.4</b>



## Ongoing deleveraging

- Net Debt decreased by USD 71.2 million in 1H 2020
- Bonds buyback in order to decrease FX exposure, increase yield on cash balance and smooth 2022-2023 maturities
- Net Debt ratio of 3.1x as of 30 June 2020 representing 0.2x reduction in 1H 2020

Net Debt  
USD mln



# Definitions

**Adjusted EBITDA** (a non-IFRS financial measure) for Global Ports Group is defined as profit for the period before income tax expense, finance income/(costs)—net, depreciation of property, plant and equipment, depreciation and impairment of right-of-use assets, amortisation of intangible assets, share of profit/(loss) of joint ventures accounted for using the equity method, other gains/(losses)—net and impairment of goodwill and property, plant and equipment and intangible assets;

**Adjusted EBITDA Margin** (a non-IFRS financial measure) is calculated as Adjusted EBITDA divided by revenue, expressed as a percentage;

**ASOP** is "Association of Sea Commercial Ports" ([www.morport.com](http://www.morport.com));

**Baltic Sea Basin** is the geographic region of northwest Russia, Estonia and Finland surrounding the Gulf of Finland on the eastern Baltic Sea, including St. Petersburg, Tallinn, Helsinki and Kotka;

**Cash Administrative, Selling and Marketing expenses** (a non-IFRS financial measure) is defined as administrative, selling and marketing expenses, adjusted for depreciation and impairment of property, plant and equipment, depreciation and impairment of right-of-use assets, amortisation of intangible assets;

**Cash Costs of Sales** (a non-IFRS financial measure) is defined as cost of sales, adjusted for depreciation and impairment of property, plant and equipment, depreciation and impairment of right-of use assets, amortisation and impairment of intangible assets;

**Consolidated Container Revenue** is defined as revenue generated from containerised cargo services;

**Consolidated Marine Container Throughput** is defined as combined marine container throughput by consolidated marine terminals: PLP, VSC, FCT and ULCT;

**Consolidated Marine Bulk Throughput** is defined as combined marine bulk by consolidated terminals: PLP, VSC, FCT and ULCT;

**Consolidated Non-Container Revenue** is defined as a difference between total revenue and Consolidated Container Revenue;

**Container Throughput** in the Russian Federation Ports is defined as total container throughput of the ports located in the Russian Federation, excluding half of cabotage cargo volumes. Respective information is sourced from ASOP ("Association of Sea Commercial Ports", [www.morport.com](http://www.morport.com));

**Far East Basin** is the geographic region of southeast Russia, surrounding the Peter the Great Gulf, including Vladivostok and the Nakhodka Gulf, including Nakhodka on the Sea of Japan;

**First Container Terminal (FCT)** is located in the St. Petersburg harbour, Russia's primary gateway for container cargo and is one of the first specialised container terminals to be established in the country. The Global Ports Group owns a 100% effective ownership interest in FCT. The results of FCT are fully consolidated;

**Free Cash Flow** (a non-IFRS financial measure) is calculated as Net cash from operating activities less Purchases of PPE;

**Free Cash Flow Margin** (a non-IFRS financial measure) is calculated as Free Cash Flow divided by revenue, expressed as a percentage;

**Functional Currency** is defined as the currency of the primary economic environment in which the entity operates. The functional currency of the Company and certain other entities in the Global Ports Group is US dollars. The functional currency of the Global Ports Group's operating companies for the years under review was (a) for the Russian Ports segment, the Russian Rouble and (b) for the Finnish Ports segment, the Euro;

**LTM Adjusted EBITDA** (a non-IFRS financial measure) is Adjusted EBITDA for the last twelve months, calculated as a sum of Adjusted EBITDA for the first half of 2020 and Adjusted EBITDA for the second half of 2019;

**MLT group** consists of Moby Dik (a terminal in the vicinity of St-Petersburg) and Multi-Link Terminals Oy (terminal operator in Vuosaari (near Helsinki, Finland) and Kotka, Finland). The results of MLT group are accounted for in the Global Ports' financial information using the equity method of accounting (proportionate share of net profit shown below EBITDA);

**Moby Dik (MD)** is located in Kronstadt on the St. Petersburg ring road, approximately 30 kilometers from St. Petersburg, at the entry point of the St. Petersburg channel. It is the only container terminal in Kronstadt. The Global Ports Group owns a 75% effective ownership interest in MD, CMA Terminals currently has a 25% effective ownership interest. The results of MD are accounted for in the Global Ports' financial information using the equity method of accounting (proportionate share of net profit shown below EBITDA);

**Net Debt** (a non-IFRS financial measure) is defined as the sum of current borrowings, non-current borrowings, current and non-current lease liabilities (following adoption of IFRS 16) and swap derivatives less cash and cash equivalents and bank deposits with maturity over 90 days;

## Definitions (continued)

**Petrolsport (PLP)** is located in the St. Petersburg harbour, Russia's primary gateway for container cargo. The Group owns a 100% effective ownership interest in PLP. The results of PLP are fully consolidated;

**Ro-Ro**, roll on-roll off is cargo that can be driven into the belly of a ship rather than lifted aboard. Includes cars, buses, trucks and other vehicles;

**TEU** is defined as twenty-foot equivalent unit, which is the standard container used worldwide as the uniform measure of container capacity; a TEU is 20 feet (6.06 metres) long and eight feet (2.44 metres) wide and tall;

**Total Debt** (a non-IFRS financial measure) is defined as a sum of current borrowings, non-current borrowings, current and non-current lease liabilities (following adoption of IFRS 16) and swap derivatives;

**Total Operating Cash Costs** (a non-IFRS financial measure) is defined as Global Ports Group's cost of sales, administrative, selling and marketing expenses, less depreciation and impairment of property, plant and equipment, less depreciation and impairment of right-of-use assets, less amortisation and impairment of intangible assets;

**Ust Luga Container Terminal (ULCT)** is located in the large multi-purpose Ust-Luga port cluster on the Baltic Sea, approximately 100 kilometers westwards from St. Petersburg city ring road. ULCT began operations in December 2011. The Global Ports Group owns a 80% effective ownership interest in ULCT, Eurogate, the international container terminal operator, currently has a 20% effective ownership interest. The results of ULCT are fully consolidated;

**Vopak E.O.S. (VEOS)** includes AS V.E.O.S. and various other entities (including an intermediate holding) that own and manage an oil products terminal in Muuga port near Tallinn, Estonia. The Group owns a 50% effective ownership interest in Vopak E.O.S. The remaining 50% ownership interest is held by Royal Vopak. The results of Vopak E.O.S. are consolidated in the Global Ports' financial information using the equity method of accounting (proportionate share of net profit shown below EBITDA); In April 2019 the Group sold its stake in the VEOS oil products terminal to Liwathon;

**Vostochnaya Stevedoring Company (VSC)** is located in the deep-water port of Vostochny near Nakhodka on the Russian Pacific coast, approximately eight kilometers from the NakhodkaVostochnaya railway station, which is connected to the Trans-Siberian Railway. The Group owns a 100% effective ownership interest in VSC. The results of VSC are fully consolidated;

**Weighted average effective interest rate** is the average of interest rates weighted by the share of each loan in the total debt portfolio;

**Yanino Logistics Park (YLP)** is the first terminal in the Group's inland terminal business and is one of only a few multi-purpose container logistics complexes in Russia providing a comprehensive range of container and logistics services at one location. It is located approximately 70 kilometres from the Moby Dik terminal in Kronstadt and approximately 50 kilometres from PLP. The Global Ports Group owns a 75% effective ownership interest in YLP, CMA Terminals currently has a 25% effective ownership interest. The results of YLP are accounted for in the Global Ports' financial information using the equity method of accounting.

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